

Case Study.
Gold Mining Company.
Canada.
Mining.

Gold miner recoups time and delayed revenues on development project

Challenge

When a development project at a block-cave mining operation in Canada threatened to overrun by more than three months and cause over \$64m in delayed revenue, the company needed to rapidly clear the development backlog and get the project back on track.

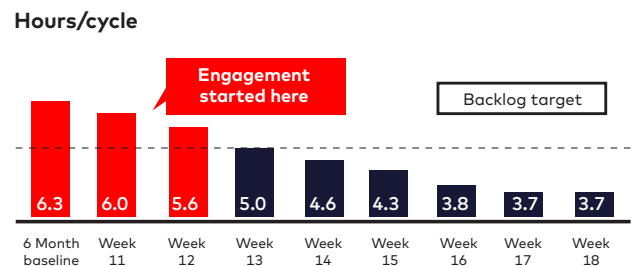
Solution

dss+ was engaged in a rapid turnaround program over 8 weeks aimed at accelerating the development rate to address existing overruns and prevent them from extending further. The engagement was designed and successfully delivered around three key focus areas:

- Baseline historical performance and engaging over 30 members of the development team to identify key levers and priority actions in order to reduce cycle times and accelerate development rates
- Establishing effective management operating system routines and disciplines with action orientated short-interval controls to identify variation and drive corrective actions. These include start-of shift visual boards, daily management reviews and action tracking, weekly operations and improvement KPI reviews to drive improvements and reinforce short-interval controls
- Intense on-the-job coaching of supervisors and superintendents to drive targets and deliver backlog recovery



Average bolter cycle time



Assignment

Accelerate development project execution



Offering

Operational Excellence.

Management Operating System Enhancement and Capability Building.



Impact

\$64 m in development backlog and delayed revenue recovered.

20% improvement in overall cycle times within 8 weeks.

40% improvement in bolting cycle times.

Operating system established to sustain results.

dss+

Protect. Transform. Sustain.

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